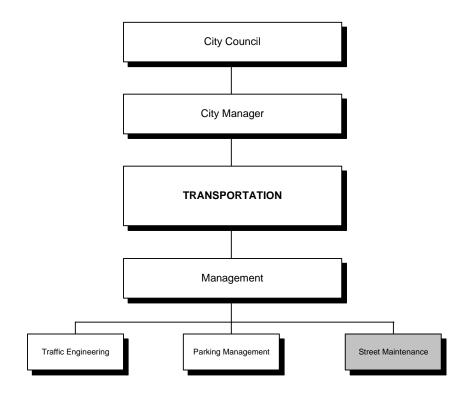






To protect and preserve the health, safety and well-being of the citizens of San Diego through effective and efficient maintenance and operation of the City's transportation infrastructure. To this end, every member of the Transportation Department strives for responsiveness, dedication, effectiveness and excellence in public service.



Department Description

The Transportation Department maintains and operates the City's transportation infrastructure and enforces parking statutes. To this end, every member of the Transportation Department strives for responsiveness, dedication, effectiveness, and excellence in public service.

Milestones Met/Services Provided

In Fiscal Year 2002, the Street Division entered into contracts that provided for: the repair and resurfacing of 28 miles of asphalt streets; the slurry sealing of 116 miles of streets, the repair of 482 locations of sidewalks damaged by parkway tree roots, and the repair of 125 locations of sidewalks deteriorated by age and disrepair. Approximately 12,000 tons of asphalt were removed and recycled during the resurfacing contract, and approximately 53,000 recycled tires were used in the slurry seal surface treatment.

Two large drainage channel projects, the cleaning and dredging of the Sorrento Valley and Tijuana River Drainage Channels, were completed in Fiscal Year 2002. These environmentally sensitive projects, formerly performed by contract, were completely permitted and accomplished by Street Division personnel.

In Fiscal Year 2002, 160 Neighborhood Traffic Watch speed trailer deliveries were made to provide feedback to residents of the actual speed of vehicles traveling through their streets.

In response to the Mayor's Goal #2, *Reduce traffic congestion and air pollution*, 15% of City employees participated in the Transportation Alternatives Program as follows: 1552 bus and trolley passes sold each month; 55 coaster passes sold each month; 59 car pool; participants; and 23 van pool participants.

In Fiscal Year 2002, in association with the Uptown Partnership, the Parking Management Division implemented a rechargeable parking card system which allows residents to recharge their parking cards in any denomination.

In partnership with the State of California and People for Trees, the Street Division facilitated the planting of approximately 1,240 trees in Fiscal Year 2002. The effort to plant proper trees in the City's parkways will save sidewalk repair costs in future years.

The Binational Affairs Program established communication and partnerships with other governmental bodies, agencies and community groups in San Diego which work on border issues.

Future Outlook

Street Division is redesigning its current Internet website to provide users more information regarding the Street Division's work activities, and provide the ability to create service requests utilizing a mapping application. The website will also allow residents to return and check on the status of their previously submitted request.

Over the past few years, the City has been allocated over \$15 million in federal Congestion Mitigation and Air Quality (CMAQ) grant funding for traffic flow improvements. The majority of these projects is still in design and will be completed shortly. The projects include 857 Traffic Signal Coordination Timing Projects, 56 Traffic Signal Interconnect Projects, 36 Protected Permissive Left Turns, 3 Motorist Information Systems, and 26 Signal Detection Improvements.

The Binational Affairs Program is working with the County of San Diego, the City of Tijuana, the International Boundary and Water Commission, the California Environment Protection Agency, and the Department of Transportation to lower the amount of trash contamination on both sides of the border.

Future Outlook (continued)

The Parking Management Division is planning to reorganize the Disabled Parking Enforcement Team, a group of volunteer citizens, to place an emphasis on education and information regarding disabled parking rather than enforcement only.

The Parking Management Division is also considering the implementation of a residential task force similar to the one in the Transportation Department in the City of Los Angeles. Parking Enforcement Officers would be assigned to this specialized unit in an effort to be responsive to the specific parking issues within communities in San Diego. The officers would respond to complaints in residential areas and perform outreach services at community meetings.

Significant Budget Adjustments

Transportation Management Division	Positions	Cost
Personnel Expense Adjustments	0.00	\$ 4,327
Adjustments to reflect the annualization of the Fiscal Year 2002 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.		
Budgetary Savings Plan	0.00	\$ (3,909)
Reduction of office supplies.		
Street Division - General Fund	Positions	Cost
General Fund Streets Subsidy Reduction	0.00	\$ (15,447,165)
Transfer of the General Fund Subsidy for Street Division from the General Fund to the Sales Tax Fund.		
Parking Management	Positions	Cost
Personnel Expense Adjustments	0.00	\$ 186,685
Adjustments to reflect the annualization of the Fiscal Year 2002 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.		
Budgetary Savings Plan	(2.50)	\$ (146,252)
Reduction of 1.00 Parking Enforcement Supervisor, 1.00 Parking Enforcement Officer II, and 0.50 Dispatcher II. This will increase the employee-supervisory ratio and decrease administrative support.		
Non-Discretionary	0.00	\$ (379,799)

Adjustments to reflect expenses in which rates are determined outside of the department's direct control. Examples of these adjustments included utilities, insurance, and rent.

Significant Budget Adjustments (continued)

Traffic Engineering	Positions	Cost
Personnel Expense Adjustments	0.00	\$ 237,614
Adjustments to reflect the annualization of the Fiscal Year 2002 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.		
Support for Pedicab Permits (Reimbursable)	0.00	\$ 5,000
Increase in cost and revenue to process pedicab permits.		
Non-Discretionary	0.00	\$ (16,771)
Adjustments to reflect expenses in which rates are determined outside of the department's direct control. Examples of these adjustments included utilities, insurance, and rent.		
Budgetary Savings Plan	(1.00)	\$ (111,922)
Reduction of budgeted overtime, office supplies, training, and 1.00 Administrative Aide. This reduction will result in budget-related tasks being delayed or absorbed by other staff.		

being delayed or absorbed by other staff.	
Street Division	Positions
Personnel Expense Adjustments	0.00 \$

Adjustments to reflect the annualization of the Fiscal Year 2002 negotiated salary compensation schedule, average salaries, fringe benefits and other personnel expense adjustments.

Staffing and Support for Right-of-Way Maintenance	5.16 \$	2,300,000
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Right-of-way fees received from Water Department and MWWD to address maintenance and additional services in the public rights-of-way.

Staffing and Support for Center Island/Roadside Maintenance 1.00 \$ 401,446

Addition of 1.00 Equipment Operator II and support to maintain unlandscaped center islands and roadsides.

Cost

569,254

Significant Budget Adjustments (continued)

Street Division (continued)	Positions	Cost
Contractual Services	0.00	\$ 228,662
Miscellaneous support to cover increased costs of contracts for such items as removing graffiti, repairing drains, waste discharge control, truck hauling services, root pruning, etc. Contracts are used when it is found that the service can be effectively provided at a lower cost to the City, or when the service is not provided by City staff. Adjustments are required each year, usually equal to the growth in the Consumer Price Index or other factors.		
Staffing and Support for Bikeway Maintenance	2.00	\$ 112,408
Addition of 1.00 Motor Sweeper Operator, 1.00 Utility Worker II, and support for the purchase of a mini streetsweeper to clean bike paths throughout the City.		
Support for Planting of Additional Trees	0.00	\$ 100,000
Provides funding to plant 1000 trees, as part of the Urban Reforestation Project.		
Staffing and Support for Assistant Deputy Director	(1.00)	\$ (18,894)
Addition of 1.00 Assistant Deputy Director and a corresponding reduction of 2.00 Principal Utility Supervisor from Management Administration and Support.		
Budgetary Savings Plan	0.00	\$ (96,925)
Reductions to non-personnel expense due to greater efficiency.		
Reduction of Onetime Revenue and Expense	0.00	\$ (334,188)
Reduction of onetime expense.		
Non-Discretionary	0.00	\$ (850,644)

Adjustments to reflect expenses in which rates are determined outside of the department's direct control. Examples of these adjustments include utilities, insurance, and rent.

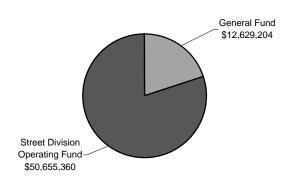
	Transportation		
	FY 2001	FY 2002	FY 2003
	ACTUAL	BUDGET	PROPOSED
Positions	480.21	507.85	511.51
Personnel Expense	\$ 25,359,334	\$ 29,301,357	\$ 30,646,644
Non-Personnel Expense	50,119,656_	47,244,281	32,637,920
TOTAL	\$ 75,478,990	\$ 76,545,638	\$ 63,284,564

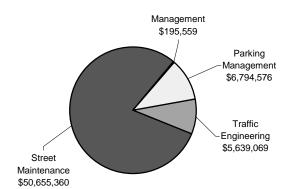
Department Staffing	FY 2001 ACTUAL		FY 2002 BUDGET	FY 2003 PROPOSED
GENERAL FUND				
Transportation Management Division		1.38	1.02	1.02
Parking Management		67.00	97.00	94.50
Traffic Engineering Division		61.50	57.50	56.50
Total		129.88	155.52	152.02
STREET DIVISION OPERATING				
FUND				
Total Street Maintenance		350.33	352.33	359.49
Total		350.33	352.33	359.49
Department Expenditures		FY 2001	FY 2002	FY 2003
		ACTUAL	BUDGET	PROPOSED
GENERAL FUND				
Transportation Management Division	\$	236,366	\$ 195,141	\$ 195,559
Street Maintenance Subsidy (1)		17,291,052	15,447,165	_
Parking Management		6,198,499	7,133,943	6,794,576
Traffic Engineering Division		5,049,106	5,525,148	5,639,069
Total	\$	28,775,023	\$ 28,301,397	\$ 12,629,204
STREET DIVISION OPERATING FUND				
Street Maintenance	\$	46,703,967	\$ 48,244,241	\$ 50,655,360
Total	\$	46,703,967	\$ 48,244,241	\$ 50,655,360

⁽¹⁾ Street Maintenance Subsidy Transferred. Will be funded directly from Sales Tax.

Source of Funding

Allocation of Funding





Budget Dollars at Work

2,863 Miles of asphalt, concrete, and dirt streets and alleys maintained

5,000 Miles of sidewalk maintained

28,000 Storm drain structures, pipes, and channels maintained

40,025 Street lights maintained

1,466 Signalized intersections maintained

32,500 Traffic signs maintained

700 Traffic signals controlled by the City's Downtown Master Signal System

10,000+ Traffic requests evaluated in the past fiscal year by Traffic Engineering Division

40,000+ Callers assisted and over 48,000 requests for service processed by the Street Division in the past fiscal year

Key Performance Measures

	FY 2001	FY 2002	FY 2003
	Actual	Budget	Proposed
Average cost per parking citation issued	\$8.79	\$12.80	\$11.20
Average cost per disabled parking citation issued (1)	\$16.42	\$55.96	\$53.31
Average cost per walk-in customer served by Parking Management	\$13.04	\$17.63	\$15.97
Average cost per parking citation dismissal processed	\$5.38	\$8.62	\$8.35
Average cost per parking citation payment processed	\$1.76	\$1.31	\$1.44
Average cost per traffic request completed	\$179	\$200	\$187
Average cost per traffic signal re-timed	\$834	\$776	\$1,083
Average cost per traffic survey conducted	\$330	\$511	\$531
Average cost per traffic accident coded	\$14.17	\$15.60	\$16.04
Average cost per street light request completed	\$351	\$481	\$503
Average cost per transit pass sold	\$29.12	\$34.52	\$37.34
Average cost per pothole repaired	\$15.72	\$21.86	\$22.24
Average cost per traffic sign installed or repaired	\$55.34	\$58.41	\$65.45
Average cost per streetlight maintenance task performed	\$47.27	\$60.13	\$46.10
Average cost per mile of street swept	\$38.34	\$30.68	\$29.81
Average cost per tree planted, trimmed, and/or removed	\$47.75	\$77.40	\$70.91

⁽¹⁾ Due to reorganization, there are a reduced number of volunteers.

Division/Major Program Descriptions

Traffic Engineering

The Traffic Engineering Division conducts traffic investigations and studies; retimes traffic signal systems; codes traffic accidents; conducts traffic counts and radar speed surveys to set speed limits; schedules street, bicycle, and traffic projects in the Capital Improvements Program; proposes and monitors annual traffic capital projects; investigates and installs street lights; coordinates with the San Diego Association of Governments, the California Department of Transportation, and the Metropolitan Transit Development Board on traffic matters and for the City's Bicycle Program; and manages the City employees' Transportation Alternatives Program, which administers transportation incentives to employees including reduced costs for transit passes, vanpool fares, daily parking fees, and rebates for carpools that use the Concourse Parkade.

Parking Management

The Parking Management Division issues parking citations and impounds vehicles in response to violations of California and local vehicle codes, including disabled parking statutes. Parking Management also processes payments on parking citations, performs administrative reviews, administers the judicial hearings for contested citations, and maintains and repairs parking meters.

Street Maintenance

The Street Maintenance Division maintains and repairs all streets, alleys, sidewalks, and bridges in the City; cleans and repairs drain inlets, pipes, and channels; sweeps commercial and residential streets; maintains and repairs all City street lights and traffic signals; performs traffic lane striping; paints and removes traffic markings and legends; maintains and manufactures traffic signs; and maintains the City's street trees.

Salary Schedule

GENERAL FUND

Transportation Management Division

		FY 2002	FY 2003	Salary and	
Class	Position Title	Positions F	Positions	Fringe	Total
1876	Executive Secretary	0.01	0.01	60,400	604
2153	Deputy City Manager	0.01	0.01	208,800	2,088
2159	Transportation Director	1.00	1.00	162,409 _	162,409
	Total	1.02	1.02	9	\$ 165 101

Parking Management Division

		FY 2002	FY 2003	Salary and	
Class	Position Title	Positions	Positions	Fringe	Total
1106	Senior Management Analyst	1.00	1.00	82,632	82,632
1137	Asst Customer Svcs Supervisor	1.00	1.00	69,139	69,139
1218	Associate Management Analyst	1.00	1.00	73,969	73,969
1233	Associate Engineer-Traffic	1.00	1.00	90,532	90,532
1401	Information Systems Technician	1.00	1.00	57,174	57,174
1411	Dispatcher II	1.00	0.50	52,554	26,277
1535	Clerical Assistant II	11.00	11.00	41,623	457,848
1630	Parking Enforcement Officer II	19.00	18.00	56,705	1,020,690
1639	Parking Enforcement Supervisor	7.00	6.00	61,666	369,996
1640	Parking Enforcement Officer I	37.50	37.50	50,258	1,884,681
1641	Parking Meter Technician	6.00	6.00	57,983	347,898
1646	Parking Meter Supervisor	1.00	1.00	67,168	67,168
1648	Payroll Specialist II	0.50	0.50	49,108	24,554
1776	Public Information Clerk	3.00	3.00	44,744	134,232
1803	Sr Parking Meter Technician	1.00	1.00	61,889	61,889
1844	Senior Account Clerk	1.00	1.00	50,483	50,483
1860	Senior Customer Services Rep	1.00	1.00	52,755	52,755
1879	Senior Clerk/Typist	1.00	1.00	50,725	50,725
2214	Deputy Director	1.00	1.00	130,886	130,886
2270	Program Manager	1.00	1.00	99,613	99,613
	Overtime Budgeted	0.00	0.00		35,948
	Total	97.00	94.50		\$ 5,189,089

Traffic Engineering Division

		FY 2002	FY 2003	Salary and	
Class	Position Title	Positions	Positions	Fringe	Total
1104	Account Clerk	0.00	1.00	44,540	44,540
1106	Senior Management Analyst	0.00	1.00	82,619	82,619
1107	Administrative Aide II	1.00	0.00		0
1153	Assistant Engineer-Civil	1.00	1.00	77,336	77,336
1207	Assistant Engineer-Traffic	15.00	16.00	78,687	1,258,999
1218	Associate Management Analyst	1.00	0.00		0
1221	Associate Engineer-Civil	2.00	2.00	89,748	179,496

Salary Schedule (continued)

Traffic Engineering Division (continued)

		FY 2002	FY 2003	Salary and	
Class	Position Title	Positions I	Positions	Fringe	Total
1233	Associate Engineer-Traffic	11.00	11.00	90,534	995,877
1348	Information Systems Analyst II	1.00	1.00	73,121	73,121
1535	Clerical Assistant II	3.00	2.00	41,626	83,252
1555	Junior Engineering Aide	2.00	2.00	65,899	131,798
1648	Payroll Specialist II	0.50	0.50	49,134	24,567
1730	Principal Traffic Engineering Aide	7.00	7.00	68,307	478,149
1746	Word Processing Operator	2.00	2.00	42,950	85,900
1855	Senior Civil Engineer	1.00	1.00	103,714	103,714
1861	Senior Engineering Aide	3.00	2.00	58,033	116,066
1878	Senior Traffic Engineer	5.00	5.00	104,255	521,275
1879	Senior Clerk/Typist	1.00	1.00	50,725	50,725
2214	Deputy Director	1.00	1.00	130,886	130,886
	Bilingual - Regular	0.00	0.00		4,961
	Reg Pay For Engineers	0.00	0.00		126,136
	Temporary Help	0.00	0.00	_	5,012
	Total	57.50	56.50	_	\$ 4,574,429

STREET DIVISION OPERATING FUND

Street Division

		FY 2002	FY 2003	Salary and	
Class	Position Title	Positions I	Positions	Fringe	Total
1104	Account Clerk	1.00	1.00	44,540	44,540
1107	Administrative Aide II	1.00	1.00	57,969	57,969
1153	Assistant Engineer-Civil	4.00	4.00	77,337	309,347
1157	Assistant Engineer-Electrical	1.00	1.00	79,498	79,498
1218	Associate Management Analyst	2.00	1.00	73,969	73,969
1221	Associate Engineer-Civil	2.00	2.00	89,759	179,518
1227	Associate Planner	0.00	1.00	71,216	71,216
1233	Associate Engineer-Traffic	1.00	1.00	90,544	90,544
1288	Carpenter	1.00	1.00	60,350	60,350
1293	Cement Finisher	11.00	13.00	62,156	808,034
1348	Information Systems Analyst II	1.00	2.00	73,120	146,240
1349	Info Systems Analyst III	0.00	1.00	81,141	81,141
1356	Code Compliance Officer	2.00	2.00	51,834	103,668
1423	Senior Drafting Aide	0.00	1.00	59,093	59,093
1428	Electrician	15.33	14.33	65,797	942,866
1431	Electrician Supervisor	3.00	3.00	76,348	229,044
1436	Equipment Technician I	3.00	3.00	50,677	152,031
1438	Equipment Technician II	2.00	2.00	56,300	112,600

Salary Schedule (continued)

Street Division (continued)

Otrect B	ivision (continued)	FY 2002	FY 2003	Salary and	
Class	Position Title	Positions I	Positions	Fringe	Total
1439	Equipment Operator I	15.00	15.00	53,888	808,320
1440	Equipment Operator II	20.00	21.00	59,010	1,239,202
1443	Electronics Technician	1.00	1.00	64,436	64,436
1445	Equipment Operator III	2.00	2.00	61,719	123,438
1465	Field Representative	1.00	1.00	45,941	45,941
1498	Cement Gun Operator	1.00	1.00	67,846	67,846
1512	Heavy Truck Driver II	24.00	25.00	53,936	1,348,400
1513	Heavy Truck Driver I	15.00	15.00	51,343	770,145
1514	Horticulturist	1.00	1.00	73,518	73,518
1535	Clerical Assistant II	2.00	2.00	41,622	83,244
1580	Laboratory Technician	0.00	1.66	56,578	93,920
1622	Biologist III	0.00	0.50	84,604	42,302
1625	Motor Sweeper Operator	20.00	21.00	58,090	1,219,890
1630	Parking Enforcement Officer II	0.00	1.00	56,705	56,705
1640	Parking Enforcement Officer I	5.00	4.00	50,258	201,032
1648	Payroll Specialist II	2.00	2.00	49,106	98,212
1666	Plant Process Ctrl Electrician	0.00	1.00	69,808	69,808
1727	Principal Engineering Aide	1.00	2.00	67,973	135,946
1751	Project Officer I	1.00	1.00	89,182	89,182
1766	Public Works Dispatcher	2.00	2.00	50,669	101,338
1776	Public Information Clerk	3.00	3.00	44,744	134,232
1861	Senior Engineering Aide	1.00	1.00	58,033	58,033
1871	Sr Public Information Officer	1.00	1.00	71,578	71,578
1879	Senior Clerk/Typist	1.00	1.00	50,725	50,725
1891	Sign Painter	3.00	3.00	60,412	181,236
1895	Sign Shop Supervisor	1.00	1.00	73,856	73,856
1917	Supervising Management Analyst	1.00	1.00	90,603	90,603
1926	Information Systems Analyst IV	1.00	1.00	90,082	90,082
1955	Traffic Signal Supervisor	2.00	2.00	79,470	158,940
1957	Traffic Signal Technician II	16.00	16.00	69,765	1,116,240
1961	Public Works Supervisor	21.00	21.00	69,826	1,466,336
1968	Tree Maintenance Crewleader	3.00	3.00	45,631	136,893
1969	Tree Trimmer	4.00	4.00	46,498	185,992
1970	Tree Maintenance Supervisor	2.00	2.00	56,337	112,674
1977	Public Works Superintendent	5.00	5.00	92,868	464,339
1978	Utility Worker I	73.00	67.00	42,345	2,837,136
1979	Utility Worker II	46.00	50.00	46,320	2,316,000
1980	Principal Utility Supervisor	3.00	0.00		0
1985	Welder	1.00	1.00	60,086	60,086
2214	Deputy Director	1.00	1.00	130,886	130,886
2250	Assistant Deputy Director	0.00	1.00	119,068	119,068
	Confined Space Pay	0.00	0.00	_	528,597
	Total	352.33	359.49		\$ 20,718,025
TRANSPORTATION TOTAL		507.85	511.51		\$ 30,646,644

Five-Year Expenditure Forecast

	FY 2003	FY 2004	FY 2005	FY 2006	FY 2007
	PROPOSED	FORECAST	FORECAST	FORECAST	FORECAST
Positions	511.51	527.51	542.51	557.51	572.51
Personnel Expense	\$ 30,646,644	\$ 32,486,116	\$ 34,722,002	\$ 37,109,777	\$ 39,619,949
Non-Personnel Expense	 32,637,920	34,930,724	37,326,947	38,478,556	 39,665,612
TOTAL EXPENDITURES	\$ 63,284,564	\$ 67,416,840	\$ 72,048,949	\$ 75,588,333	\$ 79,285,561

Fiscal Year 2004

Traffic Engineering

Additional support is required to install Graphic Information System (GIS) capabilities to the division's Traffic Request and Management System. The GIS will allow the creation of maps showing overlaps of traffic collisions and requests for traffic improvements.

Addition of 2.00 Associate Traffic Engineers will improve the service level of timing traffic signals, increase the number of grants pursued for timing signals, and increase the commitment to Intelligent Transportation Systems.

Street Division

Addition of 14.00 Utility Workers I and support to maintain current level of service assuming a four percent annual rate of increase in the inventory of streets, alleys, sidewalks, storm drain channels, pipes, street lights, buildings and grounds needing maintenance.

Parking Management

Additional support is required for completion of the lease/purchase of the new hand-held parking citation issuance devices.

Fiscal Year 2005

Traffic Engineering

Addition of 1.00 Clerical Assistant to scan and index all traffic requests on file in the division. Information will be stored on compact discs instead of in file cabinets.

Street Division

Addition of 14.00 Utility Workers I and support to maintain current level of service assuming a four percent annual rate of increase in the inventory of streets, alleys, sidewalks, storm drain channels, pipes, street lights, buildings and grounds needing maintenance.

Parking Management

Additional support is required for the replacement of six hold-over vehicles.

Additional support is required to enhance the efficiency of Parking Enforcement Officers and administrative support staff functions. In addition, this would provide an additional measuring tool to determine the needs of the community.

Additional funding is required to replace seven scooters per year.

Fiscal Year 2006

Traffic Engineering

Addition of 1.00 Assistant Traffic Engineer to work on the timing of traffic signals due to the increase in traffic congestion and increase in traffic requests.

Street Division

Addition of 14.00 Utility Workers I and support to maintain current level of service assuming a four percent annual rate of increase in the inventory of streets, alleys, sidewalks, storm drain channels, pipes, street lights, buildings and grounds needing maintenance.

Fiscal Year 2007

Traffic Engineering

Addition of 1.00 Assistant Traffic Engineer to work on the timing of traffic signals due to the increase in traffic congestion and increase in traffic requests.

Street Division

Addition of 14.00 Utility Workers I and support to maintain current level of service assuming a four percent annual rate of increase in the inventory of streets, alleys, sidewalks, storm drain channels, pipes, street lights, buildings and grounds needing maintenance.

Revenue and Expense Statement

STREET DIVISION OPERATING FUND 10440		FY 2001 ACTUAL		FY 2002 ESTIMATED		FY 2003 PROPOSED	
BEGINNING BALANCE AND RESERVE Balance from Prior Year	\$	-	\$	-	\$	-	
REVENUE							
Transfer from Gas Tax Fund Transfer from AB2928 Transfer from Sales Tax Transfer from TransNet Fund Transfer from Water & Sewer Right-of-Way Fees Other Street Division Revenue TOTAL REVENUE	\$	18,006,967 - 17,533,664 9,224,188 - 1,939,148 46,703,967	\$	19,216,076 2,453,280 15,447,165 9,209,659 - 1,918,061 48,244,241	\$	19,158,821 2,471,520 15,388,665 9,752,481 2,300,000 1,583,873 50,655,360	
TOTAL BALANCE AND REVENUE	\$	46,703,967	\$	48,244,241	\$	50,655,360	
EXPENSE							
OPERATING EXPENSE (1) Management and Administration Support Roadways and Storm Drains Electrical Urban Forestry Traffic TOTAL OPERATING EXPENSE	\$	3,122,629 25,738,608 9,429,865 4,120,583 4,292,282 46,703,967	\$	2,338,733 26,568,231 9,132,376 5,263,434 4,941,467 48,244,241	\$	2,501,724 28,771,393 8,705,018 5,741,668 4,935,557 50,655,360	
RESERVE	\$	-	\$	_	\$	_	
BALANCE	\$	-	\$	-	\$	-	
TOTAL EXPENSE, RESERVE AND BALANCE	\$	46,703,967	\$	48,244,241	\$	50,655,360	

⁽¹⁾ Prior year information adjusted to reflect Citywide restructuring that occurred during Fiscal Year 2001.